



# **ENVISION FLORIDA...HEALTHY & THRIVING**

## **Integrating Systems for Innovative Supportive Housing**

FL Statewide Supportive Housing Workgroup

July 13, 2023



# State Leadership

## Building a Supportive Housing Pipeline

- Create & Allocate State Resources:  
Rental Assistance & Support Services
- Community Collaborators: engage those to benefit from PSH & their Lived Experience
- Service Providers – Increase Capacity
- Housing Providers – Vital Role & Partner
- Develop Framework for Outcomes & Data Reporting





# Today's Discussion

- Aligning Resources and Goals at the State Level
- Examples of Braided Funding
- Opportunity for Florida to Lead Nationally

Working together to address Florida's critical housing needs for key populations.

# The INVESTMENT...



## Florida's Unique Opportunity

**LIVE  
LOCAL**

Impactful  
Housing  
Legislation  
**Senate Bill  
102**

**\$711  
MILLION**

# The NEED...



## Our Data Paints the Picture

### FL's SUPPORTIVE HOUSING NEED BY POPULATION

Individuals  
experiencing  
Chronic  
Homelessness

36% | 4,664

Family  
Households

30% | 3,822

I/DD, SUD, BH

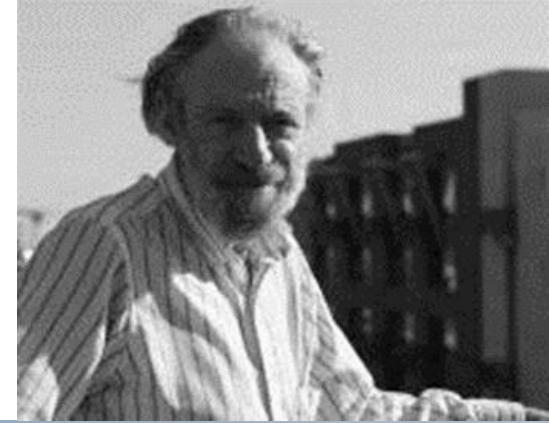
14% | 1,721

Youth Aging  
Out of Foster  
Care

5% | 625

Source: [FL Housing Needs Assessment for Special Needs Populations \(FHFC and CSH\)](#)

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Our  
Communities  
All Need  
Quality  
Supportive  
Housing



12,811  
SH UNITS  
for FL

**The GOAL...**

Permanent,  
affordable, tenant-  
centered, flexible,  
independent,  
voluntary





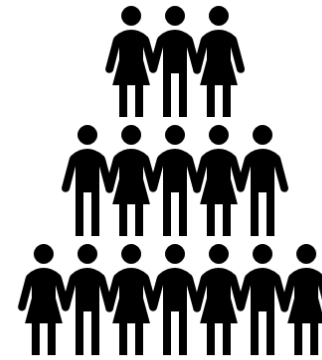
# Examples of System Integration & Braided Funding



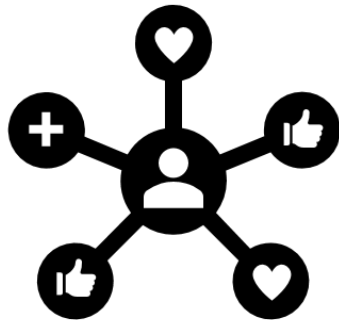
# Approaches to funding supportive services



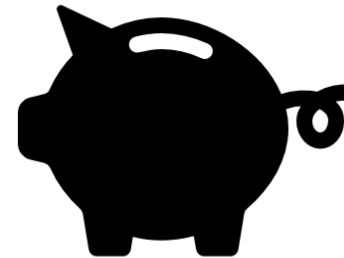
Medicaid  
Housing  
Related  
Services



Capacity  
Building



Housing and  
services  
integration



Flexible  
Services  
Funding

# What are we learning from different states? What Medicaid **best practices are evolving?**



Agencies need start up/ capacity building funds and technical assistance

(MN and ND)



Medicaid covers most but not all costs/Braided funding guidance needed



How are these Services aligned with Housing? Systemic approach needed

(WA, DC and NH)



Third Party Administrator  
(WA)



Per Member/Per Month Payment Mechanism  
(DC and RI)

# What about when Medicaid is not working?

## Flexible Services Funding

### Supportive Services Transformation Funds

2022  
**\$6M**  
Services Pilot  
passed in  
Michigan

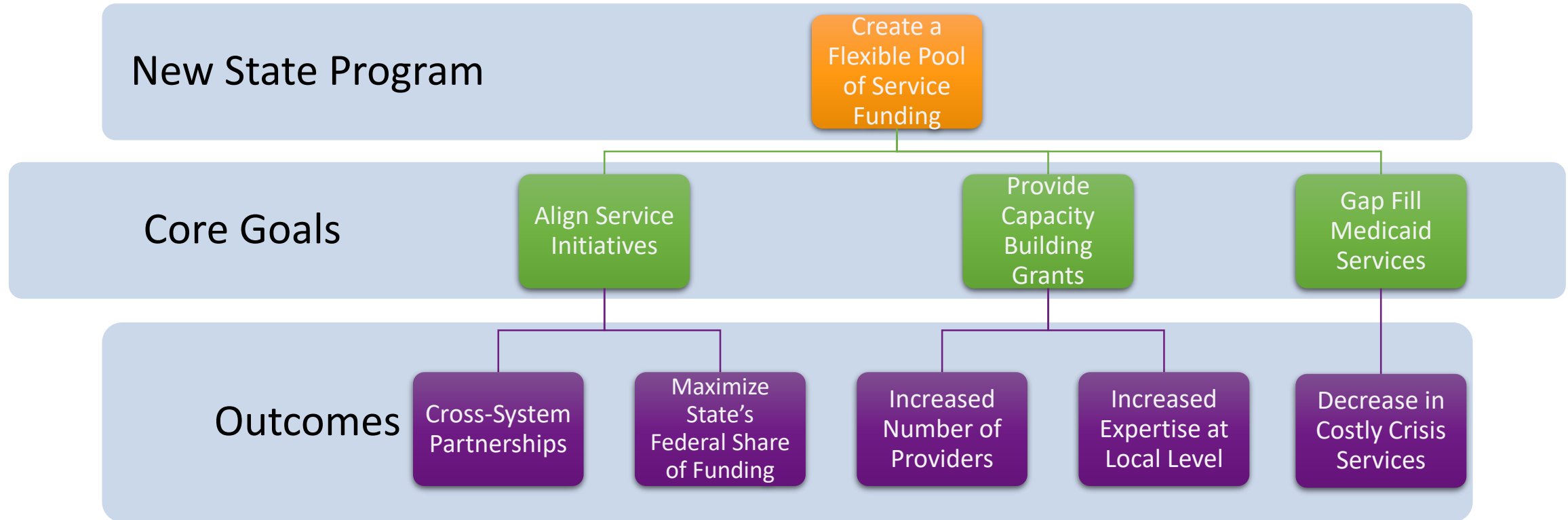
2023  
**\$32M**  
Supportive  
Housing  
Development  
Fund in  
Nevada  
  
*Services,  
Capacity building,  
evaluation*

2023  
Additional  
**\$13M**  
for Services  
passed  
Michigan  
Senate

### Flexible Housing Pools

Mix of state, local,  
private, philanthropic  
funding to seed  
work including  
services, landlord  
engagement, housing  
coordination, rental  
subsidy  
  
Chicago, LA, OR

# Nevada Supportive Services Transformation Fund





## Apple Health and Home (WA State)

Apple Health & Homes (AHAH) is a multi-agency effort that pairs healthcare services with housing resources for some of the state's most vulnerable residents. The initiative aligns housing resources (capital financing and rental/operations assistance) with supportive services through the Health Care Authority's (HCA) [Foundational Community Supports \(FCS\)](#) program.

### Highlights:

- Capital and operating investments for housing
- Housing and services eligibility criteria matched
- Philanthropy supported capacity building investment

[Link to Legislation](#)

# MASH Pay for Success

## Service & Operating



### EXPANDED ELIGIBILITY

Participants were selected based on criteria like past use of acute care services and medical diagnoses. Expanded eligibility allowed providers to house the individuals who would most benefit from PFS housing and supportive services. *This data-driven approach can increase cost savings and is different from the use of strict definitions like "chronically homeless."*



### MEDICAID TENANCY SUPPORTS

Individuals experiencing homelessness often turn to acute and emergency care, which raises Medicaid (MassHealth) costs. Using Medicaid dollars to support "high utilizers" in housing reduces overall health-care costs. *MASH PFS has led to the expansion of Medicaid-funded tenancy supports for eligible individuals.*



### LOW-THRESHOLD RENTAL ASSISTANCE

Rental assistance is often necessary to keep people stabilized in housing, but many vouchers and other forms of assistance require individuals to meet strict eligibility requirements. *Low-threshold rental assistance removes compliance-based barriers and helps to house people who might not be able to access other sources of assistance.*



# NYS Empire State Supportive Housing Initiative (ESSHI)



- Supportive Housing **service and operating funding** across the State.
- **Multiple target populations** with disabling condition(s).
- Funding designated for **nonprofit organizations** with experience in providing housing services to individuals, families and/or youth experiencing or at risk of homelessness.
- **Up to \$25,000 in services and operating funding** is available annually for each qualifying individual.
- Contracts are renewable for **five-year terms**  
*(subject to the availability of State funding, once awarded.)*

# HomeFirst Atlanta (GA)

## Community Spotlight: THRIVE Sweet Auburn

### Integrated, Comprehensive Mixed-Use Development Model

- New Construction
  - ✓ 117 total units (23 PSH)
- Onsite health & wellness clinic
  - ✓ CAPN
  - ✓ Open Hand ATL
- Workforce development
  - ✓ First Step Staffing
- Community Engagement Center
  - ✓ Rapid Rehousing
  - ✓ Support services



*Partnership between  
Project Community Connections, Inc.  
& Mercy Housing Southeast.*





# Eastside Campus – Blackburn Center Central City Concern (CCC) Portland Oregon

Organization Type: Private Not-for Profit FQHC, housing and service provider

Role: Owner, Developer, Housing Provider, Service Provider

Uses:

- Health: Primary Health, SUD, MH, Pharmacy
- Housing: 51 Respite, 124 Affordable, PSH & Recovery Units

Primary Financing: New Market Tax Credits, Low Income Housing Tax Credits, \$21.5M Hospital and Health System Investment\*



## HOUSING Component – Separate Ownership/Financing

- Substance Use and Affordable Units – 124;  
Rent subsidies for 90 units (PHA?)

**Ownership:** CCC is general partner in housing joint venture

## HEALTH Component – Separate Ownership/Financing

- Health Clinic: primary and acute care, MH and SUD
- Pharmacy
- Respite Units – 51 – Hospital System support

**Ownership:** CCC affiliate is QALICB owner

# CCBHC & Supportive Housing

## Certified Community Behavioral Health Clinics

- Receive flexible funding to expand the scope of mental health and substance use services in their community and serve anyone who walks through the door, regardless of their diagnosis or insurance status.
- Provide access to mental health & substance use care much faster than the national average wait time of 49 days, with the vast majority offering access within a week or less.
- They are funded either through a demonstration program or through SAMHSA grants that help clinics in dozens more states take on the activities and services of a CCBHC

### 2022 CCBHC Impact Report

Expanding Access to Comprehensive, Integrated  
Mental Health & Substance Use Care  
National Council for Mental Wellbeing

### 500-in-Five-Report

CSH & University Health One-Year  
Post-housing Outcomes Evaluation  
CCBHC in Kansas City's  
Supportive Housing Initiative

**CCBHC + HOUSING VOUCHERS = PSH**

## EMERGING MODEL FOR PSH: CCBHCs

- Provide services to people in SH
- Bill the state BH agency in 15-minute increments for case management, counseling, group therapy, etc.



UNIVERSITY HEALTH BEHAVIORAL HEALTH'S

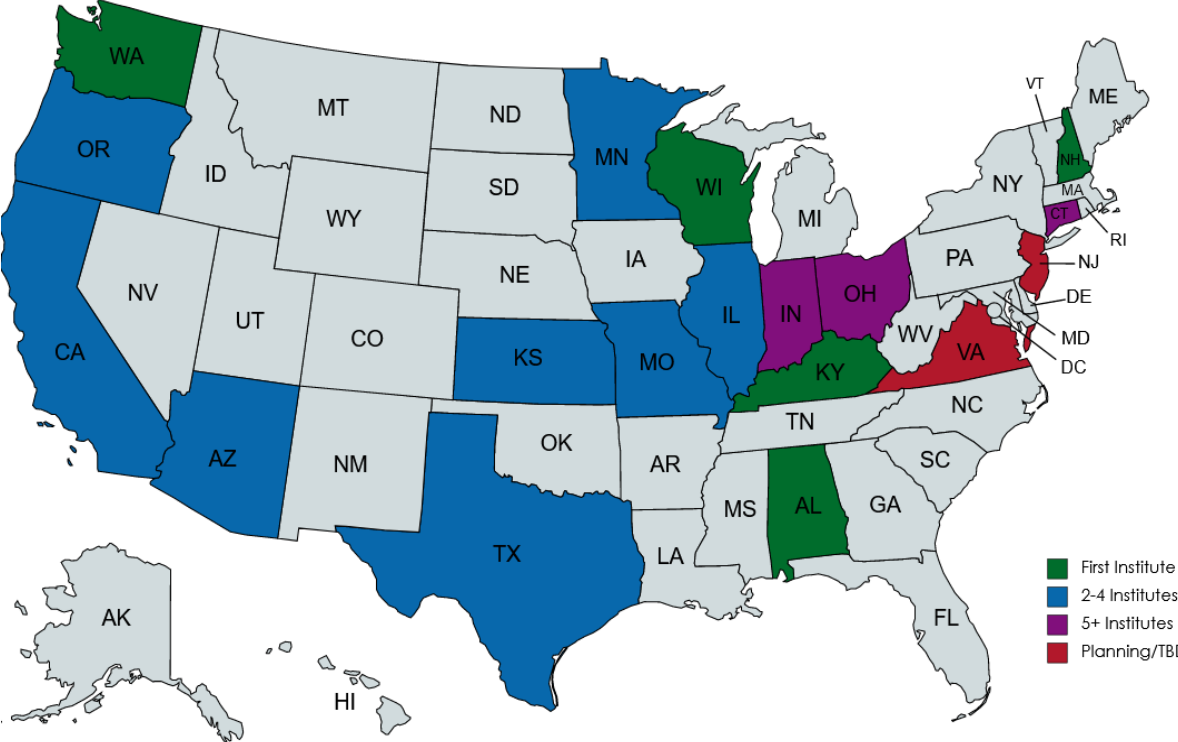
# 500 IN FIVE

ONE YEAR POST-HOUSING OUTCOMES  
EVALUATION REPORT

December 2021



# Supportive Housing Development Institutes



	Northern VA	Indiana
<b>Funder</b>	VA Department of Behavioral Health and Development Services	Indiana Housing & Community Development Authority
<b>Access to Funds</b>	\$200K Pre-Dev Grant and Service Funding	Non-competitive or set-aside IHEDA capital funding
<b>History</b>	1st Institute	14th Institute
<b>Goal</b>	Enacting systems change and pipeline development	Capacity building and pipeline management
<b>Results</b>	5 Projects in Pipeline - ~100 units	50 projects with 1,279 units of supportive housing 10 funded developments in the pipeline with an additional 266 units 9 post-Institute teams in the process of applying for funding Over 90% housing stability

# Aligning & Braiding Funding for Supportive Housing in Florida

## CAPITAL

- SAIL, SHIP
- CDBG
- HOME | HOME-ARP
- LIHTC
- Bank CRAs
- Housing Bonds
- USDA Rural Rental Housing Loans
- Community Contribution Tax Credit Program (CCTCP)
- Neighborhood Stabilization Program (NSP)
- Multifamily Mortgage Revenue Bond (MMRB) Program

## OPERATING

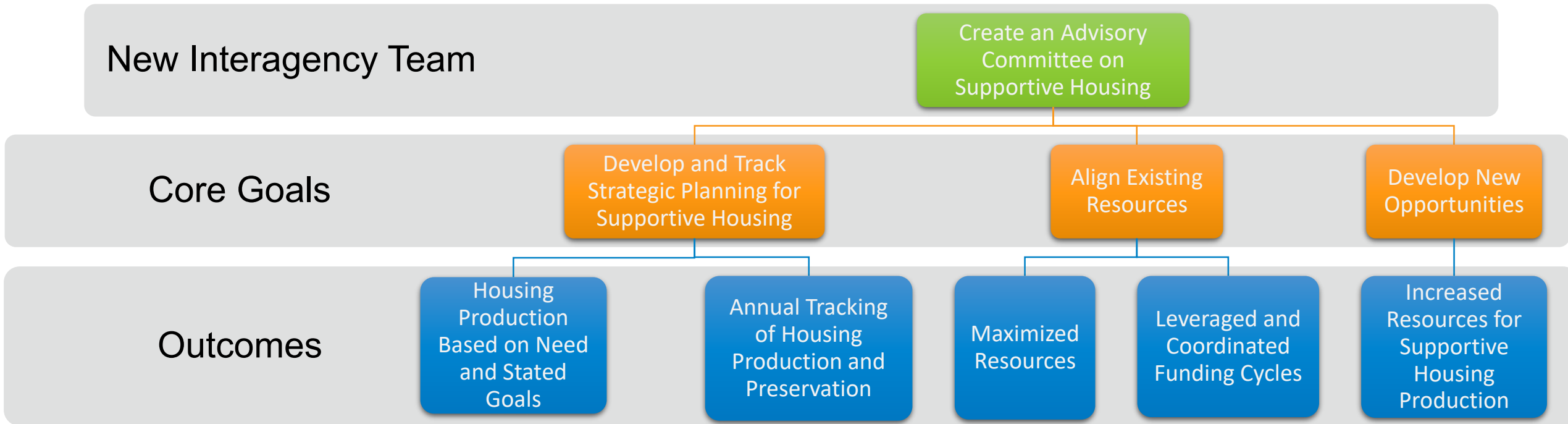
- HUD 811 & 202
- Local PHAs (PBVs, MS, VASH)

**\*\* Key Consideration  
to Fill the Subsidy Gap:  
Create a State Rental  
Assistance Program (SRAP)**

## SERVICES

- FL Managing Entities (ME's)
- CCBHCs
- FQHCs
- CBCs (Child Welfare)
- Local CoC Providers
- Hospitals (*community benefit \$\$*)  
HCA Florida, Baptist Health, Cleveland Clinics

# Infrastructure for Interagency on Housing and Homelessness



# How does this work in Florida?

What policy changes must we consider?  
Who else needs to be folded into the plan?



# Questions?

Learn more at [www.csh.org](http://www.csh.org)

[cshSoutheast@csh.org](mailto:cshSoutheast@csh.org)



# Thank You & Stay in Touch!

CSH Southeast



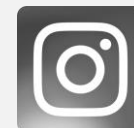
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