CONTRACT FOR
GRANT CONSULTING SERVICES BETWEEN
FLORIDA HOUSING FINANCE CORPORATION
AND
TDA CONSULTING, INC.

This Contract for Grant Consulting Services, 022-2018 (Contract) is entered into by and between the FLORIDA HOUSING FINANCE CORPORATION (Florida Housing), a public corporation and a public body corporate and politic, with headquarters located at 227 North Bronough Street, Suite 5000, Tallahassee, FL 32301, and TDA CONSULTING, INC. (Consultant), located at 17 Caleb Circle, San Antonio, TX 78258. Upon execution by both parties, this Contract shall become effective as of the date the last party signs (Effective Date).

RECORDALS

A. The Consultant represents that it is fully qualified and possesses the requisite skills, knowledge, qualifications and experience to provide Grant Consulting Services identified herein and offers to perform those services described in Exhibit A, attached hereto and incorporated herein.

B. Florida Housing has a need for such services and does hereby accept the offer of the Consultant upon the terms and conditions outlined in this Contract.

C. Florida Housing has the authority pursuant to Florida law to direct disbursement of funds for compensation to the Consultant under the terms and provisions of this Contract.

AGREEMENT

NOW, THEREFORE, for valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

A. ATTACHMENTS

This Contract has the following attachments, which are incorporated herein:

Exhibit A, Proposal to Provide Consulting Services

B. ENGAGEMENT OF THE CONSULTANT

The Consultant agrees to provide Grant Consulting Services in accordance with the terms and conditions hereinafter set forth. The Consultant agrees to perform the services set forth in Exhibit A, and as otherwise stated in this Contract. The Consultant understands and agrees that all services under this Contract are to be performed solely by the Consultant,
and may not be subcontracted or assigned without the prior written approval and consent of Florida Housing.

C. TERM OF CONTRACT

The initial term of this Contract shall be for one year from the Effective Date.

D. MODIFICATION OF CONTRACT

Either party may request a modification of the provisions of this Contract. Modifications that are mutually agreed upon shall be valid only when reduced to writing and signed by the parties.

E. INVOICES

The Consultant shall submit invoices to the program contact person in Section J, Administration of Contract. Each invoice for fees shall be in a format that is clearly itemized so that the invoice states the specific services performed and when and where the services were performed. Payment of an undisputed invoice shall be made within a reasonable period of time not to exceed 30 days after receipt of the invoice. If the Consultant is found to be in non-compliance with Florida laws, federal laws, Florida Housing rules or Florida Housing policies governing its duties hereunder, or fails to perform its duties hereunder, any compensation received in connection with this Contract shall be subject to forfeiture to Florida Housing.

F. FEES/COSTS

The Consultant shall be compensated as described in Exhibit A, not to exceed $14,999.

G. LIABILITY: INDEPENDENT CONTRACTOR; COMPLIANCE WITH LAWS

1. Florida Housing shall not be deemed to have assumed any liability for the acts, omissions, or negligence of the Consultant, its agents, its servants, or employees, and the Consultant specifically accepts responsibility for its acts, omissions or negligence and for the acts, omissions or negligence of its agents, servants or employees, and shall defend and hold Florida Housing harmless from and against the claims of any party arising out of or claimed to arise out of any such acts, omissions, or negligence.

2. This Contract is executed on behalf of Florida Housing by the signatory only in his or her designated capacity as representative and on behalf of Florida Housing. Such individual shall neither have nor incur any individual or personal responsibility or liability under this Contract as a result of such execution.

3. Nothing herein shall be construed as a waiver of sovereign immunity by Florida Housing; it being the intent to reserve all such rights and immunities to the
fullest extent of the law.

4. The Consultant, together with its agents, suppliers, subcontractors, officers, and employees, shall have and always retain under this Contract the legal status of an independent contractor, and in no manner shall they be deemed employees of Florida Housing or deemed to be entitled to any benefits associated with such employment. During the term of this Contract, the Consultant shall maintain at its sole expense those benefits to which its employees would otherwise be entitled to by law. The Consultant remains responsible for all applicable federal, state, and local taxes, and all FICA contributions.

5. The Consultant shall comply with all laws, rules, codes, ordinances, and licensing requirements that are applicable to the conduct of its business, including those of federal, state and local agencies having jurisdiction and authority. In addition, and by way of non-exhaustive example, the Consultant shall comply with Florida Housing policies while on Florida Housing premises and in the conduct of its business with Florida Housing personnel.

6. The Consultant specifically accepts responsibility for payment of all taxes, assessments, or contributions that may be required to be paid to any unit of government as a result of the payments being paid to or by the Consultant, if any, in conjunction with the services rendered pursuant to this Contract. At no time shall the Consultant make any commitments for or incur any charges or expenses for, or in the name of, Florida Housing.

7. The Consultant shall not be relieved of liability to Florida Housing for damages sustained by Florida Housing by virtue of any termination or breach of this Contract by the Consultant.

H. DEFAULT AND REMEDIES

1. If any of the events listed in subparagraph 2. of this section occur, all obligations on the part of Florida Housing to continue doing business with the Consultant or assign any future transaction to the Consultant shall, if Florida Housing so elects, terminate and Florida Housing may, at its option, exercise any of its remedies set forth herein, or as otherwise provided by law. However, Florida Housing may continue doing business with the Consultant as a participant after the happening of any event listed in subparagraph 2. of this section without waiving the right to exercise such remedies, without constituting a course of dealing, and without becoming liable to include the Consultant in the transaction or any future transaction.

2. The Events of Default shall include, but not be limited to, the following:

a. If any report, information or representation provided by the Consultant in this Contract is inaccurate, false or misleading in any respect;
b. If any warranty or representation made by the Consultant in this Contract or any other outstanding agreement with Florida Housing is deemed by Florida Housing to be inaccurate, false or misleading in any respect;

c. If the Consultant fails to keep, observe, or perform any of the terms or covenants contained in this Contract, or is unable or unwilling to meet its obligations as defined in this Contract;

d. If, in the sole discretion of Florida Housing, the Consultant has failed to perform or complete any of the services identified in the attachments;

e. If the Consultant has not complied with all Florida laws, federal laws, Florida Housing rules or Florida Housing policies applicable to the work;

f. If the Consultant has discriminated on the grounds of race, color, religion, sex, national origin, or disability in performing any service identified in the attachments;

g. If the Consultant does not comply with the terms and conditions set forth in Section 420.512(5), Fla. Stat.;

h. If the Consultant commits fraud in the performance of its obligations under this Contract; or

i. If the Consultant refuses to permit public access to any document, paper, letter, computer files, or other material subject to disclosure under Florida’s Public Records Law.

Upon the occurrence of any Event of Default listed in subparagraph 2. above, Florida Housing will provide written notice of the Default detailing the grounds that constitute the Event of Default (Notice of Default), delivered by courier service or electronic mail to the address set forth in Section 1, Administration of Contract, herein.

3. Upon the occurrence of any Event of Default listed in subparagraph 2. above, Florida Housing may provide the Consultant a reasonable period of time to cure the Event of Default (Cure Period). If Florida Housing provides a Cure Period, Florida Housing will notify the Consultant of the length of the Cure Period in the Notice of Default.

4. If Florida Housing provides a Cure Period and if the Consultant is unable or unwilling to cure the Event of Default within the Cure Period, Florida Housing may exercise any remedy permitted by law. The pursuit of any one of the following remedies shall not preclude Florida Housing from pursuing any other remedies contained herein or otherwise provided at law or in equity. The remedies include, but are not limited to the following:
a. Florida Housing may terminate the Contract on the tenth (10th) day after the Consultant receives the Notice of Default or upon the conclusion of any applicable Cure Period, whichever is later;

b. Florida Housing may commence an appropriate legal or equitable action to enforce performance of the terms and conditions of this Contract;

c. Florida Housing may exercise any corrective or remedial actions including, but not limited to, requesting additional information from the Consultant to determine the reasons for or the extent of non-compliance or lack of performance, issuing a written warning to advise that more serious measures may be taken if the situation is not corrected, advising the Consultant to suspend, discontinue or refrain from incurring fees or costs for any activities in question or requiring the Consultant to reimburse Florida Housing for the amount of costs incurred; or

d. Florida Housing may exercise any other rights or remedies that may be otherwise available under law.

I. TERMINATION

1. Florida Housing may terminate the contract, without cause, at any time upon ten (10) days written notice delivered by courier service or electronic mail to the Consultant at the address set forth in Section J, Administration of Contract, herein.

2. The Consultant may terminate this Contract, without cause, at any time upon ninety (90) days written notice delivered by courier service or electronic mail to Florida Housing at the physical or electronic address, as applicable, set forth in Section J, Administration of Contract, herein. The Consultant shall be responsible for all costs arising from the resignation of the Consultant and the costs associated with the appointment of and transition to a successor Consultant.

J. ADMINISTRATION OF CONTRACT

1. The Florida Housing contract manager for this Contract is:

   Contract Administrator  
   Florida Housing Finance Corporation  
   227 North Bronough St., Suite 5000  
   Tallahassee, Florida 32301-1329  
   Phone: 850.488.4197  
   E-mail: Contract.Admin@floridahousing.org

2. The Florida Housing program contact for this Contract is:

   Nicole Gibson  
   Assistant Director of Homeownership Programs
3. The Consultant contract administrator for this Contract is:

   Stephen Lathom  
   Senior Consultant  
   TDA Consulting, Inc.  
   131B Atkinson Street  
   Laurinburg, NC 28532  
   Phone: 517-203-4130  
   or the designated successor.

4. All written approvals referenced in this Contract shall be obtained from the parties’ contract administrator or their respective designees.

5. All notices shall be given to the parties’ contract administrator.

K. PUBLIC RECORDS; CONFIDENTIALITY; COPYRIGHT, PATENT, TRADEMARK; FILES

1. Public Records

Files Subject to Florida's Public Records Law: Any file, report, record, document, paper, letter, or other material received, generated, maintained or sent by the Consultant in connection with this Contract is subject to the provisions of Section 119.01-.15, Fla. Stat., as may be amended from time to time (Florida's Public Records Law). The Consultant represents and acknowledges that it has read and understands Florida's Public Records Law and agrees to comply with Florida's Public Records Law.

Pursuant to Section 119.0701(2)(b), Fla. Stat., the Consultant will be required to comply with public records laws, specifically to:

   a. Keep and maintain public records required by the public agency to perform the service.

   b. Upon request from the public agency’s custodian of public records, provide the public agency with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in this chapter or as otherwise provided by law.
c. Ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law for the duration of the contract term and following completion of the contract.

If the contractor does not transfer the records to the public agency.

d. Upon completion of the contract, transfer, at no cost, to the public agency all public records in possession of the contractor upon termination of the contract or keep and maintain public records required by the public agency to perform the service. If the contractor transfers all public records to the public agency upon completion of the contract, the contractor shall meet all applicable requirements for retaining public records. All records stored electronically must be provided to the public agency, upon request from the public agency’s custodian of public records, in a format that is compatible with the information technology systems of the public agency.

Notwithstanding anything contained herein to the contrary, the provisions and requirements of this paragraph shall only apply if and when the Consultant is acting on behalf of Florida Housing.

If the Contractor has questions regarding the application of Chapter 119, Florida Statutes, to the Contractor’s duty to provide public records relating to this contract, contact the Corporation Clerk at:

Corporation Clerk
227 N. Bronough Street, Suite 5000
Tallahassee, Florida 32301-1329
Phone: 850.488.4197
E-mail: Corporation.Clerk@floridahousing.org

2. Confidentiality

a. If the Consultant asserts that any information or materials intended to be delivered or provided under this Contract constitute a trade secret, or are otherwise confidential or exempt from the public records disclosure requirements of Florida’s Public Records Law, such assertion must be made writing to Florida Housing’s Contracts Manager upon submitting them to Florida Housing.

b. It is the Consultant’s obligation and responsibility to maintain the secrecy of trade secrets and the confidentiality of other confidential information by adequately marking such materials as confidential or exempt before forwarding such information or materials to Florida Housing.

c. In the case of work product furnished to Florida Housing pursuant to this Contract that is confidential, the Consultant will treat such materials as confidential and will not reveal or discuss such materials or any other information learned as a
result of this Contract with any other person or entity, except as authorized or directed by Florida Housing.

d. Working papers, copies, internal documents, procedures, methods and related materials considered confidential and/or proprietary shall be treated as confidential and/or proprietary and shall not be revealed or discussed with any other person or entity, except as authorized or directed by Florida Housing. All such records and materials will remain the property of Florida Housing.

e. If the Consultant is required to disclose or publish the existence or terms of transactions under this Contract pursuant to Florida's Public Records Law, then the Consultant shall notify Florida Housing in writing of such disclosure within two (2) days after receipt of the Public Records request.

3. Copyright, Patent and Trademark

a. If the Consultant brings to the performance of this Contract a pre-existing copyright, patent or trademark, the Consultant shall retain all rights and entitlements to that pre-existing copyright, patent or trademark unless the Contract provides otherwise.

b. If any discovery or invention arises or is developed in the course of or as a direct result of work or services performed under this Contract, the Consultant shall refer the discovery or invention to Florida Housing for a determination whether patent protection will be sought in the name of Florida Housing. Any and all patent rights accruing under or in connection with the performance of this Contract are hereby reserved to Florida Housing. In the event that any books, manuals, films, or other copyrightable material are produced, the Consultant shall notify Florida Housing in writing. Any and all copyrights or trademarks created by or in direct connection with the performance under this Contract are hereby reserved to Florida Housing.

c. All subcontracts or other arrangements entered into, by the Consultant, with prior written approval and consent of Florida Housing, for the purpose of developing or procuring copyrightable materials (e.g. audiovisuals, computer programs, software, publications, curricula, research materials or training materials, etc.) shall specifically reference and reserve Florida Housing’s exclusive rights to use and exploit copyrights and licenses to the extent permitted by copyright law and Florida Statutes.

4. Files

a. Contents of the Files: The Consultant shall maintain files containing documentation to verify all compensation to the Consultant in connection with this Contract, as well as reports, records, documents, papers, letters, computer files, or other material received, generated, maintained or filed by the Consultant in
connection with this Contract. The Consultant shall also keep files, records, computer files, and reports that reflect any compensation it receives or will receive in connection with this Contract.

b. Retaining the Files: The Consultant shall maintain these files for five years after the fiscal year in which the files become inactive, except that, if any litigation, claim or audit is commenced with respect to the transactions documented by such files before the end of the aforementioned five-year period and extends beyond the expiration of the five-year period, these files will be retained until all litigation, claims, or audit findings involving the files have been resolved.

c. Access to the Files: Upon reasonable notice, the Consultant and its employees shall allow Florida Housing or its agent(s) access to its files during normal business hours, 9:00 a.m. to 5:00 p.m., Monday through Friday, provided such day is not a holiday.

d. Return of the Files: In the event this Contract is terminated, all finished or unfinished documents, data, studies, computer files, correspondence, and other products prepared by or for the Consultant under this Contract shall be submitted to Florida Housing within 15 days of such termination at the expense of the Consultant.

L. PERSONALLY IDENTIFIABLE INFORMATION (PII); SECURITY

1. If the Consultant or any of its subcontractors may or will create, receive, store or transmit PII under the terms of this Contract, the Consultant shall provide for the security of such PII, in a form acceptable to Florida Housing, without limitation, non-disclosure, use of appropriate technology, security practices, computer access security, data access security, data storage encryption, data transmission encryption, security inspections and audits. The Consultant shall take full responsibility for the security of all data in its possession or in the possession of its subcontractors, and shall hold Florida Housing harmless for any damages or liabilities resulting from the unauthorized disclosure of loss thereof.

2. If the Consultant or any of its subcontractors may or will create, receive, store or transmit PII under the terms of this Contract, the Consultant shall provide Florida Housing with insurance information for stand-alone cyber liability coverage, including the limits available and retention levels. If the Consultant does not carry stand-alone cyber liability coverage, the Consultant agrees to indemnify costs related to notification, legal fees, judgments, settlements, forensic experts, public relations efforts, and loss of any business income related to this Contract.

3. The Consultant agrees to maintain written policies and procedures for PII and/or data classification. This plan must include disciplinary processes for employees that violate these guidelines.
4. The Consultant agrees at all times to maintain reasonable network security that, at a minimum, includes a network firewall.

5. The Consultant agrees to protect and maintain the security of data with protection security measures that include maintaining secure environments that are patched and up-to-date with all appropriate security updates as designated by a relevant authority (e.g. Microsoft notifications, Common Vulnerabilities and Exposures (CVE) database, etc.) The Consultant agrees that PII shall be appropriately destroyed based on the format stored upon the expiration of any applicable retention schedules.

6. The Consultant agrees that any and all transmission or exchange of system application data with Florida Housing and/or any other parties shall take place via secure Advanced Encryption Standards (AES), e.g. HTTPS, FTPS, SFTP or equivalent means. All data stored as a part of backup and recovery processes shall be encrypted, using AES.

7. If the Consultant reasonably suspects that a cybersecurity event or breach of security has occurred, they must notify Florida Housing’s Contract Administrator within 48 hours.

8. In the event of a breach of PII or other sensitive data, the Consultant must abide by provisions set forth in section 501.171, Fla. Stat. Additionally, the Consultant must immediately notify Florida Housing in writing of the breach and any actions taken in response to such a breach. As the information becomes available the statement must include, at a minimum, the date(s) and number of records affected by unauthorized access, distribution, use, modification or disclosure of PII; the Consultant’s corrective action plan; and the timelines associated with the corrective action plan.

M. OTHER PROVISIONS

1. This Contract shall be construed under the laws of the State of Florida, and venue for any actions arising out of this Contract shall lie in Leon County.

2. No waiver by Florida Housing of any right or remedy granted hereunder or failure to insist on strict performance by the Consultant shall affect or extend or act as a waiver of any other right or remedy of Florida Housing hereunder, or affect the subsequent exercise of the same right or remedy by Florida Housing for any further or subsequent default by the Consultant. A waiver or release with reference to any one event shall not be construed as continuing or as constituting a course of dealing.

3. Any power of approval or disapproval granted to Florida Housing under the terms of this Contract shall survive the terms and life of this Contract as a whole.

4. The Contract may be executed in any number of counterparts, any one of which may be taken as an original.
5. The Consultant understands and agrees to cooperate with any audits conducted in accordance with the provisions set forth in Section 20.055(5), Fla. Stat.

N. LOBBYING PROHIBITION

No funds compensation or other resources received in connection with this Contract may be used directly or indirectly to influence legislation or any other official action by the Florida or Federal Legislature or any state or Federal agency. The Consultant further acknowledges that it has not retained the services of any lobbyist or consultant to assist in the procurement and negotiation of this Contract.

O. LEGAL AUTHORIZATION

The Consultant certifies with respect to this Contract that it possesses the legal authority to enter into this Contract and that, if applicable, its governing body has authorized, by resolution or otherwise, the execution and acceptance of this Contract with all covenants and assurances contained herein. The Consultant also certifies that the undersigned possesses the authority to legally execute and bind the Consultant to the terms of this Contract.

P. PUBLIC ENTITY CRIME

Pursuant to Section 287.133(2)(a), Fla. Stat.: “A person or affiliate who has been placed on the convicted vendor list following a conviction for a public entity crime may not submit a bid, proposal, or reply on a contract to provide any goods or services to a public entity; may not submit a bid, proposal, or reply on a contract with a public entity for the construction or repair of a public building or public work; may not submit bids, proposals, or replies on leases of real property to a public entity; may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity; and may not transact business with any public entity in excess of the threshold amount provided in s. 287.017 for CATEGORY TWO for a period of 36 months following the date of being placed on the convicted vendor list.”

Any contract in violation of this provision shall be null and void.

Q. CONFLICTS OF INTEREST

1. Section 420.503(32), Fla. Stat., states:

Prohibited business solicitation communication’ means a private written or verbal communication between a member, officer, or covered employee of the corporation and a service provider regarding the merits of the service provider and whether the corporation should retain the services of the service provider. The term does not include:

(a) A verbal communication made on the record during a public meeting;
(b) A written communication provided to each member and officer of the corporation and made part of the record at a public meeting;

(c) A written proposal or statement of qualifications submitted to the corporation in response to a corporation advertisement seeking proposals or statements of qualifications as part of a competitive selection process.

(d) A verbal or written communication related to the contractual responsibilities of a service provider who was selected to provide services or who was included in a pool of service providers eligible to provide services as a result of a competitive selection process, so long as the communication does not relate to solicitation of business.

(e) A verbal or written communication related to a proposed method of financing or proposed projects, so long as the communication does not relate to solicitation of business.

2. By executing this contract, the Consultant certifies that it shall comply with, and is currently in compliance with, Section 420.512(5), Fla. Stat., as amended.

3. In addition to the conflict of interest rules imposed by the Florida Statutes, should the Consultant become aware of any actual, apparent, or potential conflict of interest or should any such actual, apparent, or potential conflict of interest come into being subsequent to the effective date of this Contract and prior to the conclusion of the Contract, the Consultant will provide notification to Florida Housing, through first class certified mail, return receipt requested (Notice of Conflict of Interest), to the address and individual set forth in Section J, Administration of Contract herein, within ten (10) working days. If Florida Housing, in its sole discretion, finds the Consultant to be in non-compliance with this provision, without prior written consent from Florida Housing’s Executive Director, any compensation received in connection with this Contract shall be subject to forfeiture to Florida Housing and all obligations on the part of Florida Housing to continue doing business with the Consultant or assign any future transaction to the Consultant shall, if Florida Housing so elects, terminate.

R. ENTIRE AGREEMENT

This Contract, including any and all attachments, embodies the entire agreement of the parties. There are no other provisions, terms, conditions or obligations between the parties. This Contract supersedes all previous oral or written communications, representations or agreements on this subject.

S. SEVERABILITY

If any provision of this Contract is in conflict with any applicable statute or rule, or is otherwise unenforceable, then such provision shall be deemed null and void to the extent
of such conflict or unenforceability, and shall be deemed severable, but shall not invalidate any other provision of this Contract.

IN WITNESS WHEREOF, the parties have executed this Contract Number 022-2018, each through a duly authorized representative, effective on the Effective Date.

TDA CONSULTING, INC.
By: ____________________________
Name/Title: Dianne Roberts/CEO+President
Date: 7-10-18
FEIN: 26-4508272

FLORIDA HOUSING FINANCE CORPORATION
By: ____________________________
Name/Title: Hugh R. Brown/General Counsel
Date: 8-13-2018
EXHIBIT A

Proposal to Provide Consulting Services
PROPOSAL TO PROVIDE CONSULTING SERVICES

The Florida Housing Finance Corporation (FHFC) is the State of Florida’s Housing Finance Corporation and administers a range of state and federal affordable housing programs including the Low Income Housing Tax Credit Program, HOME Investment Partnerships Program, and the national Housing Trust Fund. Following presidentially declared disasters in 2017, the State of Florida will receive CDBG-Disaster Recovery (DR) funding which will be administered by the State’s Department of Economic Opportunity (DEO). Under the current plan, FHFC will receive an allocation of CDBG-DR funding as a subrecipient of DEO which will be used to provide gap financing to newly built affordable rental housing and a land acquisition program which will assist local governments acquire property suitable for future residential development. Because CDBG-DR is subject to specific statutory and regulatory requirements that are somewhat different than the programs already administered by FHFC, FHFC has identified the need for consulting assistance to familiarize itself with CDBG-DR specific requirements while integrating such funding into its standing processes to the extent feasible. TDA Consulting, Inc. is a national provider of technical assistance and training on a range of HUD programs, including CDBG-DR.

**CLIENT NAME**
Florida Housing Finance Corporation
227 N. Bronough Street
Tallahassee, Fl. 32301

Nicole Gibson
Assistant Director of Homeownership Programs
850-488-4197
Nicole.Gibson@floridahousing.org

**PROPOSER**
TDA Consulting, Inc.
131B Atkinson Street
Laurinburg, NC 28352
910-277-1275

**SUBMISSION DATE:** June 20, 2018

**Team Lead:** Stephen Lathom  
**Email:** slathom@tdainc.org  
**Phone:** 517-203-4130

**Period of Performance:** 1 year upon acceptance by FHFC

**Scope of Work:**

**Task 1: On-call CDBG-DR Consulting Services:**

On an as-needed/demand-response basis, TDA will provide ongoing on-call remote technical assistance and programmatic advice related to FHFC’s anticipated receipt of CDBG-DR funding. Initially this will focus on helping FHFC structure and understand its subrecipient agreement with DEO and begin identifying key program design features that may vary from its standard approach to providing gap financing to affordable rental housing. FHFC will designate a point of contact responsible for formally requesting TDA’s assistance which may include remote participation in meetings, review of other program or project specific documents, and miscellaneous Q&A related to program regulations, best practices, etc. Specific requests will be assigned to appropriate TDA staff based on technical expertise and availability.

Task 1 will extend through the term of the contract.
Primary Assigned Staff:

Stephen Lathom, a TDA Senior Consultant, will be the Team Lead on this project. Mr. Lathom is a HOME Certified Specialist—Regulations and expert in the HOME and HTF programs who regularly advises state clients on all aspects of program implementation, including development of written agreements and transaction structuring and aligning overlapping regulatory requirements in rental housing. He works extensively with HUD’s Office of Affordable Housing Programs to develop national training materials on HOME, CHDO topics, and the HTF. Prior to joining TDA he spent over a decade working for the Michigan State Housing Development Authority where he structured multifamily and single-family programs, designed the State’s ARRA-funded multifamily programs, and served on the Authority’s Loan and Asset Review Committees.

Dionne Roberts is TDA’s President & CEO and will provide subject matter expertise on CDBG-DR statutory and regulatory issues. Roberts has over 20 years of experience in the affordable housing and community development field. With a strong background in housing program analysis and development, technical assistance and training, and public policy analysis, she has assisted more than 135 organizations around the country with assessing and enhancing their programs and organizations. Roberts is currently leading TDA’s HUD-sponsored CDBG-DR efforts in Puerto Rico and lead its efforts on CDBG-DR following Superstorm Sandy.

Randall Mullen is a Vice-President at TDA. Mullen will provide also provide subject matter expertise on CDBG-DR issues. He has over 25 years of experience advising organizations on housing and community development. He provides a wide range of services covering community planning, housing development, economic development, public services and grant administration. He has assessed technical assistance needs for hundreds of jurisdictions (cities, counties and states) and devised appropriate programs of assistance on CDBG, CDBG-DR, HOME, and Homeless programs. Mullen leads most of TDA’s direct contracts related to Consolidated and Action Planning and is engaged in providing CDBG-DR assistance in Puerto Rico.

Jennifer Alpha is a TDA Senior Consultant. A HOME Certified Specialist—Regulations, she also has extensive experience prior to joining TDA as a transactional attorney on affordable multifamily developments involving HUD financing, HOME funding, Low Income Housing Tax Credits, HOPE VI funding, and a range of other federal programs. Ms. Alpha regularly provides assistance to HUD grantees in the areas of program design, policies and procedures, and the development of written agreements, and she has delivered HUD courses ranging from Effective Written Agreements to Financial Management. She also leads TDA’s HUD-sponsored work related to training and technical assistance on the Disaster Recover Grant Reporting (DRGR) system used by HUD to track CDBG-DR programs.

Madeline Fraser Cook is a TDA Senior Consultant who is available to assist in CDBG-DR planning issues. With over 15 years of experience, Cook is a bilingual (English/Spanish) urban planner with a strong commitment to affordable housing and community based economic development. As a recognized leader in green development and planning, her recent focus has been on ensuring that sustainability is fully integrated into housing and economic development projects. Fluent in Spanish, Ms. Fraser Cook has worked extensively with low-income Latino communities. Her experience includes providing direct technical assistance on a range of housing and community/economic development issues to HUD grantees, and she has been actively involved in TDA’s CDBG-DR related work following Superstorm Sandy and now in Puerto Rico. Prior to joining TDA, Fraser Cook was the founding Program Director for the Green Development Center at LISC where she created and ran LISC’s national green program and worked with their 30 local offices and community developers to advance green affordable housing and sustainable planning projects.

Lathom, Roberts, Mullen, Alpha and Cook will be assisted by TDA associates as needed (e.g. in final preparation/editing of materials, research, etc.).

Other TDA staff may be assigned as appropriate upon approval by the FHFC point of contact.
Price:
TDA charges a one-time contract setup fee of $500, billable in the first month of the contract. Subsequently, TDA will complete all work on a Time & Materials basis. FHFC will only be billed for actual costs incurred; this is not a fixed price contract.
TDA will also report periodically to the FHFC point of contact, on progress under these tasks including the necessary level of effort. If the project requires additional time and/or materials, TDA will submit additional and/or amended Task Orders to reflect those needs.

Task 1: TDA will provide the services described in Task 1 on a time and material basis per the specific staff assigned.

<table>
<thead>
<tr>
<th>Position</th>
<th>Labor Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive (Roberts)</td>
<td>$225</td>
</tr>
<tr>
<td>Senior Consultant (Lathom)</td>
<td>$225</td>
</tr>
<tr>
<td>Vice-President (Mullen)</td>
<td>$225</td>
</tr>
<tr>
<td>Senior Consultant (Alpha &amp; Cook)</td>
<td>$180</td>
</tr>
<tr>
<td>Associate (TBD)</td>
<td>$70</td>
</tr>
</tbody>
</table>

Other Costs
TDA charges a one-time contract setup fee of $500
Any other direct costs (e.g. travel) incurred by TDA will be charged based on actual costs plus a 15% processing/overhead fee.

Terms:
TDA Consulting, Inc. will invoice for all services on a monthly basis with payment due within 30 days. The contract setup fee will be billed in the first month following execution of the contract.

Acceptance:
TDA Consulting, Inc.
Signature: ________________________________
Name: __________________________ Date: __________

Florida Housing Finance Corporation
Signature: ________________________________
Name: __________________________ Date: __________

Designated Point of Contact for FHFC: ________________________________